

**GOVERNORS ISLAND CORPORATION d/b/a
THE TRUST FOR GOVERNORS ISLAND**

POLICY ON THE ACQUISITION AND DISPOSITION OF REAL PROPERTY
Revised April 7, 2014

I. Introduction

In accordance with the requirements of Title 5-A of Article 9 of the Public Authorities Law (“Title 5-A”), added to such law by the Public Authorities Accountability Act of 2005 (“PAAA”), as amended, the following comprehensive guidelines (“Guidelines”) set forth the following policies and procedures of Governors Island Corporation d/b/a The Trust for Governors Island (“The Trust”):

- (i) the operative policy and instructions regarding the use, awarding, monitoring, and reporting of contracts for the disposal of property through means of real property sale, ground lease, space lease, and roof top lease;
- (ii) guidelines relating to the acquisition of real property; and
- (iii) related policies and procedures,

II. Methods of disposing of real property

The Trust shall dispose of real property in accordance with Title 5-A and other applicable laws in a manner so as to permit such full and free competition as is appropriate under the circumstances, and shall award contracts to parties offering the most advantageous terms, financial, and/or otherwise. The Contracting Officer for real property dispositions shall supervise and direct all dispositions of The Trust’s real property. The real property may be disposed of for not less than fair market value for cash, credit, or other property, with or without warranty, upon such terms and conditions as the Contracting Officer, or his/her designee, deems proper, except as otherwise permitted herein. No disposition of real property shall be made unless an appraisal has been made by an independent appraiser and included in The Trust’s file. The independent appraiser must be a New York State Certified General Real Estate Appraiser, and may not be an entity owned or controlled by the City of New York (the “City”), The Trust, or the prospective purchaser or lessee or any of their affiliates.

Under the Contracting Officer’s or his/her designee’s direction, The Trust primarily uses two methods of disposition: Request for Proposals (“RFP”) and negotiated disposition.

RFPs

Real Property Sales and Ground Leases

The RFP process is a process whereby the development community and other entities and individuals are invited to submit proposals for one or more properties. In an effort to create full and free competition consistent with the value and nature of the property, RFPs will be advertised in the City Record and may be advertised in appropriate local newspapers and/or appropriate trade publications, depending on the nature of the property. In addition, RFPs may be posted on The Trust's website, and, on occasion, distributed to a direct mailing list.

RFPs for real property sales and ground leases may, but are not required, to include an introduction and sections on development strategy, objectives, disposition process, zoning, applicable deed restrictions, any other development controls or guidelines, any applicable public review process, and general conditions. All RFPs for real property sales and ground leases must include a site description, proposal requirements, and selection criteria.

Although the selection criteria for each RFP vary, as appropriate, The Trust may include selection criteria such as the following in reviewing submissions and selecting a proposal:

- *Rent Offer* – proposed lease payments
- *Development Team Qualifications* – experience and development skills to complete the project on time and within budget
- *Financial Viability* – developer's or tenant's financial means to complete the project, availability of funding sources to finance the project, and sufficient use to support operating expenses, capital costs and any debt service
- *Relationship to Other Uses on Governors Island* – how the proposed project interacts with the park and open space areas on the Island and other Island users and takes into account factors such as pedestrian access, building mass and landscaping
- *Design* – architectural design, urban design, environmental development techniques, and compliance with applicable zoning, environmental, and other regulatory controls

Depending on the nature of the real property, RFPs may or may not include all of the above and may include additional selection criteria.

The contract will be awarded to the candidate presenting the most advantageous terms, price, and other factors considered. The Trust may reject the proposals when the minimum terms and conditions have not been met, competition is insufficient, and/or it is in the public interest to do so. The award/designation will be made by notice within a reasonable time of the original advertisement, all circumstances considered.

Space Leases¹ and Rooftop Leases²

As with real property sales and ground leases, in an effort to create full and free competition consistent with the value and nature of the property, available space will be offered for lease to the public through an RFP advertised in the City Record and may also be offered for lease to the public through an RFP advertised in appropriate local newspapers and/or appropriate trade publications, depending on the nature of the property. In addition, RFPs may be posted on The Trust's website, and, on occasion, distributed to a direct mailing list.

Although the selection criteria for each RFP vary, as appropriate, The Trust may use selection criteria such as the following in reviewing submissions and selecting a proposal:

- conformance with zoning, deed restrictions and any other applicable developmental controls
- compliance with Trust policy
- candidate's economic viability
- amount of space to be leased
- term of the lease
- projected investment in permanent improvements
- projected impact on Governors Island and benefit to The Trust
- financial return for the life of the lease

Depending on the nature of the real property, RFPs may or may not include all of the above and may include additional selection criteria.

The contract will be awarded to the candidate presenting the most advantageous terms, price, and other factors considered. The Trust may reject the proposals when the minimum terms and conditions have not been met, competition is insufficient, and/or it is in the public interest to do so. The award/designation will be made by notice within a reasonable time of the original advertisement, all circumstances considered.

Negotiated Dispositions

Real Property Sales, Ground Leases, Space Leases, and Rooftop Leases

RFP by advertisement is not always the most appropriate and effective means of disposal of real property. In certain instances, including when the disposition is for less than fair market value but the purpose of the disposition is within The Trust's purpose, mission or governing statute, or the disposition is otherwise authorized by law, Title 5-A permits a negotiated disposition subject to obtaining such competition as is feasible under the circumstances. In some circumstances, the disposition will involve a sole source disposition. Title 5-A, Sections 2897

¹ Definition: A lease for a portion of a building pursuant to which a tenant pays rent but is not responsible for portions of the building outside its leased premises.

² Definition: A lease for space on the roof of a building for the placement of telecommunication or other equipment.

(6)(c)(ii)-(vi) and 2897(7) set forth that real property may be disposed of through a negotiated disposition when:

- (ii) the fair market value of the property does not exceed fifteen thousand dollars;
- (iii) bid prices after advertising therefore are not reasonable, either as to all or some part of the property, or have not been independently arrived at in open competition;
- (iv) the disposal will be to the state or any political subdivision, and the estimated fair market value of the property and other satisfactory terms of disposal are obtained by negotiation;
- (v) the disposal is for an amount less than the fair market value of the property, and (a) the transferee is a government or other public entity, and the terms and conditions of the transfer require that the ownership and use of the asset will remain with the government or any other public entity; (b) the purpose of the transfer is within the purpose, mission or governing statute of The Trust; or (c) in the event The Trust seeks to transfer an asset for less than its fair market value to other than a governmental entity, which disposal would not be consistent with The Trust's mission, purpose or governing statutes, The Trust shall provide written notification thereof to the Governor, the Speaker of the State Assembly, and the Temporary President of the State Senate, and such proposed transfer shall be subject to denial by the Governor, the State Senate, or the State Assembly in the manner specified in Section 2897(7)(iii); provided, however, that with respect to a below market transfer by The Trust that is not within the purpose, mission or governing statute of The Trust, if the governing statute provides for the approval of such transfer by the executive and legislative branches of the political subdivision in which The Trust resides, and the transfer is of property obtained by The Trust from that political subdivision, then such approval shall be sufficient to permit the transfer; or
- (vi) such action is otherwise authorized by law.

If a proposed disposition meets one of the criteria described above for a negotiated disposition, the Contracting Officer or his/her designee may direct that the disposition of the real property be considered a negotiated disposition. In such circumstance, an explanatory statement and 90 days' notice (or such other period as the statute may be amended to require) would be required as detailed below.

Upon meeting Title 5-A's requirements for a negotiated disposition, the decision to proceed with a negotiated disposition in a situation where an RFP will not be used is based on an analysis of the facts and nature of the project. In such instance, a negotiated disposition may be undertaken without limitation under the following circumstances where appropriate:

- to further the enjoyment and /or benefit to the public using Governors Island; or
- to further the purpose, mission, or governing statute of The Trust or other important public purpose.

Regardless of the reason why the negotiated disposition is deemed permissible, such competition as is “feasible” under the circumstances is still required. In some instances where advertisement is not used, The Trust might notify other Island tenants in a neighboring parcel or building to give them the opportunity to submit a proposal, thereby effecting competition. However, in other instances, even such notification might not be feasible.

Realistically, in certain situations, a sole source disposition or little competition will be the only feasible alternative. In cases where a sole source disposition is presented to The Trust’s Board of Directors for approval, the Board should be informed of the justification for doing a sole source. If a negotiated disposition is undertaken, in accordance with Section 2897(d) of the Public Authorities Law, in most cases not less than 90 days (or such other period as the statute may later require) prior to the disposal of the property, an explanatory statement must be submitted to the state comptroller, state director of the budget, state commissioner of general services and state legislature, a copy of the same to be maintained in The Trust’s files.

Below Fair Market Value Dispositions

Title 5A requires that in the event a below fair market value asset transfer (pursuant to an RFP or negotiated disposition) is proposed to The Trust’s Board of Directors, the following information must be provided to The Trust’s Board of Directors and the public:

- (i) a full description of the asset;
- (ii) an appraisal of the fair market value of the asset and any other information establishing the fair market value sought by the Board;
- (iii) a description of the purpose of the transfer, and a reasonable statement of the kind and amount of the benefit to the public resulting from the transfer;
- (iv) a statement of the value to be received compared to the fair market value;
- (v) the names of any private parties participating in the transfer, and if different than the statement required by subparagraph (iv) of this paragraph, a statement of the value to the private party; and
- (vi) the names of other private parties who have made an offer for such asset, the value offered, and the purpose for which the asset was sought to be used.

Before approving the disposal of any property for less than fair market value, the Board of Directors of The Trust shall consider the information described in the above paragraph and make a written determination that there is no reasonable alternative to the proposed below-market transfer that would achieve the same purpose of such transfer.

III. Acquisitions

Real property may be acquired by The Trust for purposes of use, resale, leasing or otherwise permitting the use of the property or space therein, and may be leased by The Trust for purposes of use, subleasing, or assignment of lease, or otherwise permitting the use of the leased property or space. The purpose of such acquisition shall be to further the purpose, mission, or governing statute of The Trust. The Contracting Officer, or his/her designee, shall approve the terms of the acquisition and obtain the approval of The Trust's Board of Directors for the same. Further, at the discretion of the President of The Trust, or his/her designees, where The Trust has a right of reacquisition of previously disposed of property, it may exercise this right.

IV. Approvals

All purchases, sales, and leases of real property by The Trust must be approved by its Board of Directors by a majority vote, as required by Section 509 of the New York State Not-for-Profit Corporation Law. Approvals may be obtained for specific purchases, sales, or leases, or the Board of Directors may grant approval to purchases, sales, or leases, so long as specified guidelines are met.

V. Monitoring and Reporting Contracts for Disposal

Prior to the disposal of the real property, the project manager, or other authorized employee involved in the disposition, shall be the primary person responsible for the monitoring of compliance with the policies and procedures, the RFP, terms of the contract, or other agreement or memorandum for the disposal and shall keep the Contracting Officer, or his/her designee, informed of all major issues that arise and of the status of the disposition.

The Contracting Officer shall cause a record to be maintained of all real property disposed of and shall cause to be prepared and transmitted all reports relating to the disposition of real property required by Title 5-A.

VI. Contracting Officer

The Chief Financial Officer of The Trust, or such other officer or employee of The Trust, as shall be appointed by resolution of The Trust's Board, shall be the Contracting Officer and shall serve in such position until the appointment of his or her successor, or until his or her prior death, resignation, or removal.